

If more than half of the members of the Board of Commissioners are present at the held meeting, the meeting is considered a quorum. Decision making in the Board of Commissioners meeting is carried out by prioritizing deliberation for consensus. If consensus cannot be reached, then decision making is based on the majority vote of the members of the Board of Commissioners who are present or represented at the meeting. In the event that the number of votes is balanced, the decision taken is in accordance with the opinion of the Chairperson of the meeting.

The table below shows the frequency of attendance of each member of the Board of Commissioners in internal meetings and the frequency of attendance of each member of the Board of Commissioners and Board of Directors in joint meetings during 2021.

		Boa	rd of Con	nmis	sioners	s' Atten	dance	and	Agenda	a at Ir	nternal M	leetings				
No.	Date						N	1eetir	ng's Ag	enda						
1.	Thu, January	1.	Revision of	the C	ompan	y's Collec	gial KPIs	and t	he Direct	tors' In	dividual KI	PIs for 202	20			
	7, 2021	2.	Preparation	n of th	ne 2021 E	Board of	Commi	ssione	rs Super	vision I	KPI					
		3.	Determina	tion o	of Comm	nittee and	d Secret	tariat F	Performa	ince Ev	aluation M	1ethod				
		4.	Evaluation Board of Co				nentatic	n of th	ne Board	Manu	al in Formı	ulating th	e Decisio	ns of th	ne	
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD ⁽¹⁾	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾	
	List		N/A		$\sqrt{}$	√	√				\checkmark	N/A	N/A	N/A	N/A	
2.	Tue, January	1.	Use of Ren	nuner	ation Su	rvey Cor	sultant	S								
	19, 2021	2.	Retreat of t	he Co	mpany	's Board	of Com	missio	ners and	Direct	tors					
		3.	Appointme	ent of	KEMPR	Membe	rs and S	Staff								
		4.	Strategic F	it Proj	ect Unc	and Pro	ject Iris									
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾	
	List		N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	\checkmark	N/A	N/A	N/A	N/A	
3.	Fri, February	1. Top Talent Discussion														
	19, 2021	2. Others: Appointment of Mr. Sarimin Mietra Sardi as secretariat staff in the Audit Committee														
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾	
	LIST	$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	-	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	N/A	N/A	
4.	Mon, March 1, 2021	1.	Top Talent	Finali	zation											
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾	
	LIST	$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	N/A	N/A	
5.	Wed, March 31, 2021	1.	Submission	n of th	ne 2020 i	financial	statem	ent cl	osing aud	dit pro	gress					
	31, 2021	2.	Implemen	tation	of Integ	grated W	histlebl	owing	System	(WBS)	Telkom ar	id KPK				
		3.	Others: En	d tern	n of Emp	oloymen	t of KEN	1PR m	embers							
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾	
	LIST	$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		N/A	N/A	N/A	N/A	
6.	Thu, April 15,	1.	Delivery pr	ogres	s of TKD	N Telkor	nGroup)								
	2021	2.	Others: Pro	curer	ment of	Public A	ccounti	ng Firr	m (KAP) s	Service	es					
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾	
	LIST	$\sqrt{}$	N/A	$\sqrt{}$	-	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	N/A	N/A	
7.	Thu, April 22, 2021	1.	Submission	n of D	evelopn	nent in tl	ne Hand	dling o	f Legal C	ases						
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD ⁽¹⁾	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾	
	List		N/A		$\sqrt{}$	√	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	N/A	N/A	



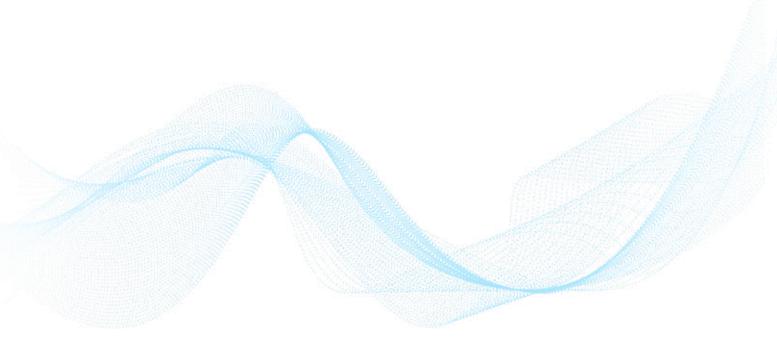
		БОа	rd of Con	111115	sioners	Atten	dance	anu	Agend	a at II	iterriar iv	leetings					
No.	Date						M	leetir	ng's Ag	enda							
8.	Tue, May 11,	1.	Preparation	n for A	GMS fo	r Financi	al Year :	2020									
	2021	2.	Audit Imple	emen	tation R	eport 20	20 and	Propo	sed App	ointme	ent of KAP	2021					
		3.	Proposed T	antie	m for Fi	nancial Y	ear 202	0 and	Remune	eration	for Manag	jement fo	r Financia	al Year	2021		
		4.	Socializatio	n of t	he Minis	ster of SC	DE Regu	lation	No. PER	-06/ME	BU/04/202	1					
	Attendance	RK ⁽¹⁾	BPSB(2)	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾		
	List	$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	√		$\sqrt{}$	$\sqrt{}$	√	N/A	N/A	N/A	N/A		
9.	Wed, May 19, 2021	1.	Discussion	of Pro	oject Un	o and Pr	oject Iri	S									
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾		
	List		N/A			√	√	√	√		√	N/A	N/A	N/A	N/A		
10.	Fri, May 28,	1.	Delivery pro	ogres	s of TKD	N Telkor	nGroup										
	2021	2.	,														
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾		
	List	N/A	√	√	√	N/A	N/A		N/A		N/A	√		_	_		
11.	Fri, June 4,	1.	Legal Revie			nmittee						<u> </u>	•				
	2021		J				tract Ex	tensio	n of Mer	nbers/9	Staff of No	n-BoC Co	mmittee:	S			
		 Proposed Appointment and Contract Extension of Members/Staff of Non-BoC Committees Audit Committee: Update on Audit Implementation for Financial Year 2020 and Appointme Audit Financial Year 2021 															
			Committee Company N				Remun	eratior	n: Propos	ed Tan	itiem for 20	020 and H	lonorariu	m for			
	Attendance						Remune	eration RM	CAS ⁽¹⁾	ed Tan	ntiem for 20	020 and F	Honorariu BDA ⁽²⁾	m for	ANN ⁽²⁾		
	Attendance List		Company N	Manag	gement	in 2021									ANN ⁽²⁾ √		
12.		RK ⁽¹⁾	Company N	Manaç IS √	mrP √	AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A	RM √	CAS ⁽¹⁾	WI √	MWK ⁽¹⁾	AMS ⁽²⁾ √	BDA ⁽²⁾ √	IR ⁽²⁾			
12.	Mon, June 7, 2021 Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	Manaç IS √	mrP √	AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A	RM √	CAS ⁽¹⁾	WI √	MWK ⁽¹⁾	AMS ⁽²⁾ √	BDA ⁽²⁾ √	IR ⁽²⁾	√		
12.	Mon, June 7, 2021	RK ⁽¹⁾ N/A	BPSB ⁽²⁾ √ Proposed T	IS √ antie	MRP √ m for Fin	AFA ⁽¹⁾ N/A nancial Y	AD ⁽¹⁾ N/A 'ear 202	RM √ 0 and	CAS ⁽¹⁾ N/A Salary of	WI √ Presic	MWK ⁽¹⁾ N/A Hent Direct	AMS ⁽²⁾ √ or in 2021	BDA ⁽²⁾ √	IR ⁽²⁾ √	√		
	Mon, June 7, 2021 Attendance List Mon, June 28,	RK ⁽¹⁾	Proposed T BPSB ⁽²⁾ BPSB ⁽²⁾	IS V Tantie	MRP √ m for Fin MRP √	AFA ⁽¹⁾ N/A nancial Y AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A	RM √ 0 and RM √	CAS(1) N/A Salary of CAS(1) N/A	wi √ Feresic wi √	MWK ⁽¹⁾ N/A dent Direct	AMS ⁽²⁾ √ or in 2021 AMS ⁽²⁾	BDA ⁽²⁾ √ BDA ⁽²⁾	IR ⁽²⁾ √	√ ANN ⁽²⁾		
	Mon, June 7, 2021 Attendance List	RK ⁽¹⁾ N/A 1. RK ⁽¹⁾ N/A 1.	Company N BPSB ⁽²⁾ √ Proposed T BPSB ⁽²⁾ √	IS V Tantiel IS V for De	MRP √ m for Fin MRP √ MRP √	AFA ⁽¹⁾ N/A nancial Y AFA ⁽¹⁾ N/A ation of S	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A Subsidia	RM V 0 and RM V ary Ma	CAS ⁽¹⁾ N/A Salary of CAS ⁽¹⁾ N/A nageme	wi √ F Presice wi √	MWK [®] N/A dent Direct MWK [®] N/A	AMS ⁽²⁾ √ or in 2021 AMS ⁽²⁾ √	BDA ⁽²⁾ √ BDA ⁽²⁾ √	IR ⁽²⁾ √	√ ANN ⁽²⁾		
	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance	RK ⁽¹⁾ N/A 1. RK ⁽¹⁾ N/A 1.	BPSB ⁽²⁾ V Proposed T BPSB ⁽²⁾ V Procedure	IS V Tantiel IS V for De	MRP √ m for Fin MRP √ MRP √	AFA ⁽¹⁾ N/A nancial Y AFA ⁽¹⁾ N/A ation of S	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A Subsidia	RM V 0 and RM V ary Ma	CAS ⁽¹⁾ N/A Salary of CAS ⁽¹⁾ N/A nageme	wi √ F Presice wi √	MWK [®] N/A dent Direct MWK [®] N/A	AMS ⁽²⁾ √ or in 2021 AMS ⁽²⁾ √	BDA ⁽²⁾ √ BDA ⁽²⁾ √	IR ⁽²⁾ √	√ ANN ⁽²⁾ √		
	Mon, June 7, 2021 Attendance List Mon, June 28, 2021	RK ⁽¹⁾ N/A 1. RK ⁽¹⁾ N/A 1. 2.	Proposed T BPSB ⁽²⁾ V Proposed T BPSB ⁽²⁾ V Procedure	IS V Tantie IS V for Deant of Texts	MRP where the community of the communit	AFA ⁽¹⁾ N/A nancial Y AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A ation of S	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A Subsidia	RM V 0 and RM V ary Ma	CAS® N/A Salary of CAS® N/A nageme	wi √ F Presice wi √ nt Direct	MWK ⁽¹⁾ N/A dent Direct MWK ⁽¹⁾ N/A tor of Digit	AMS ⁽²⁾ or in 2021 AMS ⁽²⁾ V all Busines	BDA ⁽²⁾ ✓ BDA ⁽²⁾ ✓ BDA ⁽²⁾ BDA ⁽²⁾	IR ⁽²⁾ √ IR ⁽²⁾ √	√ ANN ⁽²⁾		
13.	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance	RK ⁽¹⁾ N/A 1. RK ⁽¹⁾ N/A 1. 2. RK ⁽¹⁾ N/A	Proposed T BPSB ⁽²⁾ V Proposed T BPSB ⁽²⁾ V Procedure Achieveme BPSB ⁽²⁾	IS V fantier IS V for Deep IS	MRP where the Community of the Communit	AFA® N/A AFA® N/A AFA® N/A AFA® N/A AFA® N/A ATA® N/A AFA® N/A	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A Subsidiat (PIs and AD ⁽¹⁾ N/A	RM V 0 and RM V ary Maid the k RM V	CAS® N/A Salary of CAS® N/A nageme CPI of the CAS® N/A	wi √ F Presice wi √ nt Direct wi √	MWK [®] N/A dent Direct MWK [®] N/A cor of Digit MWK [®] N/A	AMS ⁽²⁾ Voor in 2021 AMS ⁽²⁾ V all Busines AMS ⁽²⁾	BDA ⁽²⁾ BDA ⁽²⁾	IR ⁽²⁾ √ IR ⁽²⁾ √	√ ANN ⁽²⁾ √ ANN ⁽²⁾ √		
	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance List	RK ⁽¹⁾ N/A 1. RK ⁽¹⁾ N/A 1. 2. RK ⁽¹⁾ N/A	BPSB ⁽²⁾ V Proposed T BPSB ⁽²⁾ V Procedure Achieveme BPSB ⁽²⁾ V	IS V for Deent of IS V of the	MRP V m for Fin MRP V etermina the Com MRP V e Propose	AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A ation of S AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A Sed Char	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A Subsidia (PIs and AD ⁽¹⁾ N/A	RM V 0 and RM V ary Maid the k RM V	CAS® N/A Salary of CAS® N/A nageme CPI of the CAS® N/A	wi √ F Presice wi √ nt Direct wi √	MWK [®] N/A dent Direct MWK [®] N/A cor of Digit MWK [®] N/A	AMS ⁽²⁾ Voor in 2021 AMS ⁽²⁾ V all Busines AMS ⁽²⁾	BDA ⁽²⁾ BDA ⁽²⁾	IR ⁽²⁾ √ IR ⁽²⁾ √	√ ANN ⁽²⁾ √ ANN ⁽²⁾		
13.	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance List Wed, July 21,	RK ⁽¹⁾ N/A 1. RK ⁽¹⁾ N/A 1. 2. RK ⁽¹⁾ N/A 1.	Company N BPSB ⁽²⁾ V Proposed T BPSB ⁽²⁾ V Procedure Achieveme BPSB ⁽²⁾ V Discussion	IS V Tantier IS V for De The total control of the control of	MRP Vetermina the Com MRP Vetermina the Com MRP Vetermina the Com MRP Vetermina	AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A ation of S AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A Sed Char	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A Subsidia (PIs and AD ⁽¹⁾ N/A	RM V 0 and RM V ary Maid the k RM V	CAS® N/A Salary of CAS® N/A nageme CPI of the CAS® N/A	wi √ F Presice wi √ nt Direct wi √	MWK [®] N/A dent Direct MWK [®] N/A cor of Digit MWK [®] N/A	AMS ⁽²⁾ Voor in 2021 AMS ⁽²⁾ V all Busines AMS ⁽²⁾ V the Direct	BDA ⁽²⁾ BDA ⁽²⁾	IR ⁽²⁾ √ IR ⁽²⁾ √			
13.	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance List Wed, July 21, 2021	RK ⁽¹⁾ N/A 1. RK ⁽¹⁾ N/A 1. 2. RK ⁽¹⁾ N/A 1. 2. RK ⁽¹⁾	Company N BPSB(2) V Proposed T BPSB(2) V Procedure Achieveme BPSB(2) V Discussion Discussion BPSB(2)	IS V for Dee IS V for Dee IS V of the	MRP whether when the Community of the C	AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A attion of S AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A Sed Chan tit Project AFA ⁽¹⁾	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A Gubsidia (PIs and AD ⁽¹⁾ N/A ages in t t Alpha AD ⁽¹⁾	RM V 0 and RM V white K RM V hhe Org	CAS ⁽¹⁾ N/A Salary of CAS ⁽¹⁾ N/A mageme CAS ⁽¹⁾ N/A ganizatic	wi √ F Presice wi √ nt Direct wi √ pnal Str	MWK [®] N/A dent Direct MWK [®] N/A tor of Digit MWK [®] N/A ructure of t	AMS ⁽²⁾ Vor in 2021 AMS ⁽²⁾ V all Busines AMS ⁽²⁾ V the Direct	BDA ⁽²⁾ BDA ⁽²⁾ V BDA ⁽²⁾ V corate of F	IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ IR ⁽²⁾			
13.	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance List Wed, July 21, 2021 Attendance	RK ⁽¹⁾ N/A 1. RK ⁽¹⁾ N/A 1. 2. RK ⁽¹⁾ N/A 1. 2. RK ⁽¹⁾ N/A N/A	RPSB(2) V Proposed T BPSB(2) V Procedure Achieveme BPSB(2) V Discussion Discussion	IS V for Deepint of the of Str IS V	MRP Vetermine the Com MRP Vetermine the Com MRP Vetermine the MRP Vetermine	AFA ⁽¹⁾ N/A Seed Chan Tit Project AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A Subsidia KPIs and AD ⁽¹⁾ N/A ages in t t Alpha AD ⁽¹⁾ N/A	RM V 0 and RM V wiry Ma d the k RM V hhe Org	CAS® N/A Salary of CAS® N/A nageme Pl of the CAS® N/A ganizatic CAS®	wi √ F Presice wi √ nt Direct wi √ nal Str	MWK [®] N/A dent Direct MWK [®] N/A cor of Digit MWK [®] N/A ructure of t	AMS ⁽²⁾ Voor in 2021 AMS ⁽²⁾ V all Busines AMS ⁽²⁾ V the Direct	BDA ⁽²⁾ V BDA ⁽²⁾ V BDA ⁽²⁾ V corate of F	IR ⁽²⁾ V IR ⁽²⁾ V IR ⁽²⁾ V	ANN ⁽²⁾ √ ANN ⁽²⁾ √		
13.	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance List Wed, July 21, 2021 Attendance List Wed, July 28, 2021 Attendance	RK ⁽¹⁾ N/A 1. RK ⁽¹⁾ N/A 1. 2. RK ⁽¹⁾ N/A 1. 2. RK ⁽¹⁾ N/A N/A	Company N BPSB(2) V Proposed T BPSB(2) V Procedure (Achieveme BPSB(2) V Discussion Discussion BPSB(2) V	IS V for Deepint of the of Str IS V	MRP Vetermine the Com MRP Vetermine the Com MRP Vetermine the MRP Vetermine	AFA ⁽¹⁾ N/A Seed Chan Tit Project AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A Subsidia KPIs and AD ⁽¹⁾ N/A ages in t t Alpha AD ⁽¹⁾ N/A	RM V 0 and RM V wiry Ma d the k RM V hhe Org	CAS® N/A Salary of CAS® N/A nageme Pl of the CAS® N/A ganizatic CAS®	wi √ F Presice wi √ nt Direct wi √ pnal Str	MWK [®] N/A dent Direct MWK [®] N/A tor of Digit MWK [®] N/A ructure of t	AMS ⁽²⁾ Vor in 2021 AMS ⁽²⁾ V all Busines AMS ⁽²⁾ V the Direct	BDA ⁽²⁾ BDA ⁽²⁾ V BDA ⁽²⁾ V corate of F	IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ IR ⁽²⁾	ANN ⁽²⁾ ANN ⁽²⁾ ANN ⁽²⁾		
13.	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance List Wed, July 21, 2021 Attendance List Wed, July 28, 2021	RK ⁽¹⁾ N/A 1. RK ⁽¹⁾ N/A 1. 2. RK ⁽¹⁾ N/A 1. 2. N/A 1. 1. 1. 2. 1. 1.	Company N BPSB ⁽²⁾ V Proposed T BPSB ⁽²⁾ V Procedure (Achieveme BPSB ⁽²⁾ V Discussion Discussion BPSB ⁽²⁾ V Submissior	IS V for Deep for Deep for Str. IS V of the of Str. IS V on of Acceptable for Acceptable fo	m for Fill mr mr mr mr mr mr mr mr mr	AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A ation of S AFA ⁽¹⁾ N/A Sed Chan it Projec AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A Year 202 AD ⁽¹⁾ N/A Subsidiar KPIs and AD ⁽¹⁾ N/A Ages in t t Alpha AD ⁽¹⁾ N/A ation of	RM V 0 and RM V when the key control of the key	CAS® N/A Salary of CAS® N/A nageme CAS® N/A CAS® N/A CAS® N/A can	wi √ F Presice wi √ nt Direct wi √ nal Str	MWK [®] N/A dent Direct MWK [®] N/A cor of Digit MWK [®] N/A ructure of t MWK [®] N/A	AMS ⁽²⁾ Voor in 2021 AMS ⁽²⁾ V all Busines AMS ⁽²⁾ V the Direct AMS ⁽²⁾ V	BDA ⁽²⁾ V BDA ⁽²⁾ V BDA ⁽²⁾ V BDA ⁽²⁾ V	IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √	ANN ⁽²⁾ ANN ⁽²⁾ ANN ⁽²⁾ ANN ⁽²⁾		
13.	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance List Wed, July 21, 2021 Attendance List Wed, July 28, 2021 Attendance	RK(0) N/A 1. RK(0) N/A 1. 2. RK(0) N/A 1. 2. RK(0) N/A 1. RK(0) N/A 1. RK(0) N/A 1. RK(0) N/A	Company N BPSB ⁽²⁾ V Proposed T BPSB ⁽²⁾ V Procedure Achieveme BPSB ⁽²⁾ V Discussion Discussion BPSB ⁽²⁾ V Submissior	IS V for Definition IS V for Definition IS V of the of Str IS V IS V IS V IS V	m for Fill mr mr mr mr mr mr mr mr mr	AFA ⁽¹⁾ N/A Seed Chan Sit Project AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A Year 2022 AD ⁽¹⁾ N/A Subsidiar KPIs and AD ⁽¹⁾ N/A Ages in t t Alpha AD ⁽¹⁾ N/A Pation of AD ⁽¹⁾ N/A	RM V 0 and RM V wiry Ma d the k RM V Project RM V	CAS® N/A Salary of CAS® N/A nageme Plof the CAS® N/A ganizatic CAS® N/A tt Alpha CAS® N/A	wi V F Presice Wi V Int Direct Wi V Int V I	MWK [®] N/A dent Direct MWK [®] N/A tor of Digit MWK [®] N/A ructure of t MWK [®] N/A	AMS ⁽²⁾ Vor in 2021 AMS ⁽²⁾ Value Busines AMS ⁽²⁾ Value Direct AMS ⁽²⁾ V AMS ⁽²⁾ V	BDA ⁽²⁾ V BDA ⁽²⁾ V BDA ⁽²⁾ V For rate of F	IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √	ANN ⁽²⁾ ANN ⁽²⁾ ANN ⁽²⁾ ANN ⁽²⁾		
13.	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance List Wed, July 21, 2021 Attendance List Wed, July 28, 2021 Attendance List	RK(0) N/A 1. RK(0) N/A 1. 2. RK(0) N/A 1. 2. RK(0) N/A 1. RK(0) N/A 1. N/A N/A 1. N/A N/A 1. N/A N/A 1. N/A N	Company N BPSB ⁽²⁾ V Proposed T BPSB ⁽²⁾ V Procedure Achieveme BPSB ⁽²⁾ V Discussion Discussion BPSB ⁽²⁾ V Submissior BPSB ⁽²⁾ V Discussion	IS V for Defor Deformer of Str IS V of the of Str IS V on Approximation	m for File mr mr mr mr mr mr mr mr mr m	AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A Sed Charr Tit Project AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A Subsidia (Pls and AD ⁽¹⁾ N/A ages in t t Alpha AD ⁽¹⁾ N/A ation of AD ⁽¹⁾ N/A	RM V 0 and RM V wheelers are the control of the key of of	CAS® N/A Salary of CAS® N/A nageme Plof the CAS® N/A ganizatic CAS® N/A tt Alpha CAS® N/A	wi V F Presice Wi V Int Direct Wi V Int V I	MWK [®] N/A dent Direct MWK [®] N/A tor of Digit MWK [®] N/A ructure of t MWK [®] N/A	AMS ⁽²⁾ Vor in 2021 AMS ⁽²⁾ Value Busines AMS ⁽²⁾ Value Direct AMS ⁽²⁾ V AMS ⁽²⁾ V	BDA ⁽²⁾ V BDA ⁽²⁾ V BDA ⁽²⁾ V For rate of F	IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √	ANN ⁽²⁾ ANN ⁽²⁾ ANN ⁽²⁾ ANN ⁽²⁾		
14.	Mon, June 7, 2021 Attendance List Mon, June 28, 2021 Attendance List Wed, July 21, 2021 Attendance List Wed, July 28, 2021 Attendance List Fri, August 20,	RK(0) N/A 1. RK(0) N/A 1. 2. RK(0) N/A 1. 2. RK(0) N/A 1. RK(0) N/A 1. N/A N/A 1. N/A N/A 1. N/A N/A 1. N/A N	Company N BPSB(2) V Proposed T BPSB(2) V Procedure Achieveme BPSB(2) V Discussion Discussion BPSB(2) V Submissior	IS V for Defor Deformer of Str IS V of the of Str IS V on Approximation	m for File mr mr mr mr mr mr mr mr mr m	AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A Sed Charr Tit Project AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A Subsidia (Pls and AD ⁽¹⁾ N/A ages in t t Alpha AD ⁽¹⁾ N/A ation of AD ⁽¹⁾ N/A	RM V 0 and RM V wheelers are the control of the key of of	CAS® N/A Salary of CAS® N/A nageme Plof the CAS® N/A ganizatic CAS® N/A tt Alpha CAS® N/A	wi V F Presice Wi V Int Direct Wi V Int V I	MWK [®] N/A dent Direct MWK [®] N/A tor of Digit MWK [®] N/A ructure of t MWK [®] N/A	AMS ⁽²⁾ Vor in 2021 AMS ⁽²⁾ Value Busines AMS ⁽²⁾ Value Direct AMS ⁽²⁾ V AMS ⁽²⁾ V	BDA ⁽²⁾ V BDA ⁽²⁾ V BDA ⁽²⁾ V For rate of F	IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √ IR ⁽²⁾ √	ANN ⁽²⁾ ANN ⁽²⁾ ANN ⁽²⁾ ANN ⁽²⁾		



		Board of Commissioners' Attendance and Agenda at Internal Meetings													
No.	Date						M	leetir	ng's Ag	enda					
17.	Mon, August 23, 2021	1.	Progress of	Proje	ect Iris										
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	LIST	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	√	N/A	$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
18.	Mon, September 6, 2021	1.	Approval P	ropos	al of Fin	al Draft o	of Imple	menta	ation Stra	ategy [Document	(Mid Tern	n Plan 20	22 - 20	24)
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	List	N/A	√			N/A	N/A	-	N/A	$\sqrt{}$	N/A		$\sqrt{}$		√
19.	Tue, September 14, 2021	1.	Discussion	of Fix	ed Mob	ile Conve	ergence	(FMC)	and Ope	en RAN	N				
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD ⁽¹⁾	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	List	N/A	√		√	N/A	N/A	-	N/A		N/A	√	√	√	√
20.	Wed, September 15, 2021	1.	Approval P	ropos	al of Rel	ease Cor	mmitme	ent Bu	dget Car	oex Pa	rt 2 RKAP 2	2021			
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	List	N/A	√	-	-	N/A	N/A	√	N/A	$\sqrt{}$	N/A	-	$\sqrt{}$		
21.	Fri, September 24, 2021	1.	Approval D	iscus	sion of F	inal Proj	ect Alph	na							
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	List	N/A	√	$\sqrt{}$	$\sqrt{}$	N/A	N/A	$\sqrt{}$	N/A	$\sqrt{}$	N/A	-	$\sqrt{}$	$\sqrt{}$	√
22.	Thu, September 30, 2021	1.	Additional	Discu	ssion Ex	planatio	n of Prc	ject Al	pha						
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	List	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	\vee	N/A	$\sqrt{}$	N/A	-	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
23.	Tue, October 26, 2021		Approval o	fthe (Charter	of the Co	mmitte	es wit	hin the E	Board c	of Commiss	sioners			
											's Work Co				
			b. Adjust Comm			orarium 1	for Com	mitte	e Membe	ers and	l Secretaria	nt Staff of	the Board	d of	
	Attondonos		BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD ⁽¹⁾	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	Attendance	RK ⁽¹⁾	BP3B(-)												AIIII.
	List	N/A	√ ×	-		N/A	N/A		N/A	$\sqrt{}$	N/A				√ √
24.		N/A		-				√	N/A	√	N/A	$\sqrt{}$	V	√	
24.	Tue, November 23, 2021 Attendance	N/A	√ Approval D	-				√ RM	N/A	√ WI	N/A	√ AMS ⁽²⁾	√ BDA ⁽²⁾	√ IR ⁽²⁾	
24.	Tue, November 23, 2021	N/A 1.	√ Approval D	- iscuss	sion of R	KAP 202	2			· ·					√
24.	Tue, November 23, 2021 Attendance	N/A 1. RK ⁽¹⁾ N/A	√ Approval D BPSB ⁽²⁾	iscuss	MRP	KAP 202 AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A	RM √	CAS ⁽¹⁾	wı	MWK ⁽¹⁾	AMS ⁽²⁾ √	BDA ⁽²⁾ √	IR ⁽²⁾ √	√ ANN ⁽²⁾
	Tue, November 23, 2021 Attendance List Thu, December 2,	N/A 1. RK ⁽¹⁾ N/A	√ Approval D BPSB ⁽²⁾	iscuss	MRP	KAP 202 AFA ⁽¹⁾ N/A	AD ⁽¹⁾ N/A	RM √	CAS ⁽¹⁾	wı	MWK ⁽¹⁾	AMS ⁽²⁾ √	BDA ⁽²⁾ √	IR ⁽²⁾ √	√ ANN ⁽²⁾



		Boa	rd of Com	mis	sioners	' Atten	dance	and.	Agend	a at Ir	nternal M	leetings			
No.	Date						N	/leetir	ıg's Ag	enda					
26.	Mon,	1.	Decision Ma	king	j:										
	December 13, 2021		a. Capex	Relea	ase Part	I RKAP 2	2022								
			b. Withdr	awal	of the C	ompany	's long-	term la	oan						
			c. Write-c	off of	account	s receiva	able								
_	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	LIST	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	$\sqrt{}$	N/A	$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
	Thu,	1.	Discussion (of the	e Approv	/al Propo	sal:								
	December 23, 2021		a. Release Part Two Equity Call MDI-500												
			b. Draft o	fthe	Board o	f Directo	rs Regu	ulation	on Socia	al and I	Environme	ntal Resp	onsibility		
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD ⁽¹⁾	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	List	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	$\sqrt{}$	N/A	$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
	Tue, December 28, 2021		Discussion o Telkom Digi Completion	tal Ir	nvestme	nt Fund	(TDIF) k								he
	Attendance	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	List	N/A	\checkmark		$\sqrt{}$	N/A	N/A	$\sqrt{}$	N/A	$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$
Remark	KS:														
RK	Rhenald Kasa	li	AD	F	Alex Den	ni		AMS	Arya	Mahen	dra Sinulir	ngga (1)	Up to	May 2	3, 2021
BPSB	Bambang Per Soemantri Bro		RM egoro	F	Rizal Mal	laranger	ng	BDA	Bono	Daru /	Adji	(2)	Since	May 28	3, 2021
IS	Ismail		CS		Chandra	Arie Seti	iawan	IR	Isa Ra	achma	tarwata				
MRP	Marcelino Rui Pandin	mamb	o WI	\	Wawan I	riawan		ANN	Abdi	Negara	a Nurdin				
AFA	Ahmad Fikri A	Assega	f MW		Marsudi ' Kisworo	Wahyu									





	Board	d of Commissioners' Attend	dance at Inte	rnal Meetings	
	KXXXXX XXXXXX XXXXXXX				Percentage of Attendance
No.	Name	Position	Total Meetings	Total Attendances	%
1.	Bambang Permadi Soemantri Brodjonegoro ⁽²⁾	President Commissioner/ Independent Commissioner	19	19	100
2.	Wawan Iriawan	Independent Commissioner	28	28	100
3.	Bono Daru Adji ⁽²⁾	Independent Commissioner	19	19	100
4.	Abdi Negara Nurdin ⁽²⁾	Independent Commissioner	19	18	95
5.	Marcelino Rumambo Pandin	Commissioner	28	25	89
6.	Ismail	Commissioner	28	26	93
7.	Rizal Mallarangeng	Commissioner	28	27	96
8.	Isa Rachmatarwata ⁽²⁾	Commissioner	19	18	95
9.	Arya Mahendra Sinulingga	Commissioner	19	17	89
10.	Rhenald Kasali ⁽¹⁾	President Commissioner/ Independent Commissioner	9	9	100
11.	Alex Denni ⁽¹⁾	Commissioner	9	9	100
12.	Ahmad Fikri Assegaf ⁽¹⁾	Commissioner	9	9	100
13.	Marsudi Wahyu Kisworo ⁽¹⁾	Independent Commissioner	9	9	100
14.	Chandra Arie Setiawan ⁽¹⁾	Independent Commissioner	9	9	100

Remarks: (1) Up to May 28, 2021 (2) Since May 28, 2021

	Board of Commissioners' and Board of Directors' Attendance and Agenda at Joint Meetir															
No.	Date						М	leetir	ıg's Ag	enda						
1.	Wed, January 27, 2021	1. Pe	erformanc	e Yto	d Decen	nber 2020)									
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾	
	of BOC	$\sqrt{}$	N/A		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		$\sqrt{}$		$\sqrt{}$	N/A	N/A	N/A	N/A	
	Attendance List	RA	HW		DR ⁽¹⁾	BW ⁽²⁾	Е	W	HS	FM	RV	AF	BSW		MFR	
	of BOD	$\sqrt{}$	\checkmark		$\sqrt{}$	N/A		$\sqrt{}$	$\sqrt{}$	٦	/	$\sqrt{}$	$\sqrt{}$		$\sqrt{}$	
2.	Tue, February 23, 2021	1. Performance Ytd January 2021														
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾	
	of BOC	$\sqrt{}$	N/A		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	N/A	N/A	
	Attendance List	RA	HW		DR ⁽¹⁾	BW ⁽²⁾	Е	W	HS	FM	RV	AF	BSW		MFR	
	of BOD	$\sqrt{}$	\checkmark		$\sqrt{}$	N/A		V	$\sqrt{}$	٦	/	$\sqrt{}$	$\sqrt{}$		$\sqrt{}$	
3.	Thu, March 25,	Performance Ytd February 2021														
	2021	2. 0	thers: Disc	ussid	on of Co	llegial ar	ıd Indiv	/idual	KPI in 20	021						
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD ⁽¹⁾	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾	
	of BOC	$\sqrt{}$	N/A	\vee	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	N/A	N/A	
	Attendance List	RA	HW		DR ⁽¹⁾	BW ⁽²⁾	Е	W	HS	FM	RV	AF	BSW		MFR	
	of BOD	$\sqrt{}$	√		$\sqrt{}$	N/A		V		``	/		√		$\sqrt{}$	



	Board of Co	mmiss	ioners' a	nd I	Board	of Direc	tors'	Atten	dance	and	Agenda	at Join	t Meetii	ngs	
No.	Date						М	leetin	ıg's Ag	enda					
<u></u>	Mon, April 26,	1. Pe	erformanc	e Yto	d March	2021									
	2021	2. St	ubmission	of Pi	roposals	for Ame	ndmer	nt to P	ension F	Fund F	Regulatio	ns			
		3. Pr	eparation	for A	Annual (GMS of 20)20 Fin	ancial	Year						
		4. O	thers: Sub	miss	ion of se	everal ins	ights fi	rom th	ne result	of wo	rk visit clc	sing the	Pesona F	apua	activity
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM		WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²
	of BOC		N/A			√					√	N/A	N/A	N/A	N/A
	Attendance List	RA	HW		DR ⁽¹⁾	BW ⁽²⁾	-	w	HS	FM		AF	BSW		MFR
	of BOD					N/A		√		√	/	√	√		√
 5.	Tue, May 25, 2021		erformanc	e Yto		 021		<u> </u>	· · ·				· ·		· ·
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²
	of BOC		N/A	√		√	_			√	√	N/A	N/A	N/A	N/A
	Attendance List	RA	HW		DR ⁽¹⁾	BW ⁽²⁾	E	w	HS	FM		AF	BSW		MFR
	of BOD				N/A		_	√			√	√		√	
6.	Thu , June 24, 2021		erformanc	e Yto							<u>'</u>		· ·		·
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	of BOC		N/A	√	√	√	√		√	√	√	N/A	N/A	N/A	N/A
	Attendance List	RA	HW		DR ⁽¹⁾	BW ⁽²⁾	Е	w	HS	FM	RV	AF	BSW		MFR
	of BOD		√			N/A		√		\	/		√		√
7.	Thu, July 29, 2021		erformanc	e Yto	June 2	.021		•							
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
	of BOC	$\overline{}$	N/A	√		√				√	√	N/A	N/A	N/A	N/A
	Attendance List	RA	HW		DR ⁽¹⁾	BW ⁽²⁾	E	w	HS	FM	RV	AF	BSW		MFR
	of BOD					N/A		√	√		/	√	√		√
3.	Tue, August 30,		erformanc	e Yto)21		· ·		-			· ·		· ·
	2021		thers:		, and the second										
		a.	IndiHo	me r	epair pr	oaress									
		b.				-9									
		C.				ation disc	alosura	nlan	of Drojec	t Edel	weiss-Tup	nai			
		d.							-		Docume		arm Dlan	VCSS1	
	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)		MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾		ANN ⁽²
	of BOC	—————————————————————————————————————	N/A	√ √								N/A	N/A	N/A	N/A
	Attendence Liet	· ·		V	√ DD(I)	√ D\A(2)	-√		√ 		√ D\/				
	Attendance List of BOD	RA	HW		DR ⁽¹⁾	BW ⁽²⁾		W	HS	FM		AF	BSW		MFR
		√ 1 Pe	√ erformanc	e Yto	√ d Augus	N/A t 2021		√	√	\	/	√	√		√
9.	Wed, September 29. 2021														
9.	29, 2021		BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD ⁽¹⁾	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
9.		RK ⁽¹⁾	BPSB ⁽²⁾	IS $\sqrt{}$	MRP V	AFA ⁽¹⁾ √	AD ⁽¹⁾ √	RM √	CAS ⁽¹⁾	WI	MWK ⁽¹⁾ √	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²⁾
9.	29, 2021 Attendance List			IS √	MRP √ DR ⁽¹⁾	AFA ⁽¹⁾ √ BW ⁽²⁾	√	RM √	CAS ⁽¹⁾ √ HS	WI √ FM	$\sqrt{}$	AMS ⁽²⁾ N/A	BDA ⁽²⁾ N/A BSW	N/A	

HW

Herlan Wijanarko

CAS Chandra Arie Setiawan



	Board of Com	ommissioners' and Board of Directors' Attendance and Agenda at Joint Meetings Meeting's Agenda														
No.	Date	Meeting's Agenda														
10.		1. Performance Ytd September 2021														
	2021	Others:a. Corporate Communication Strategy in Preparing the Narrative of the TelkomGroup as a Digital														
		a.									arrative o at Telkor				Digital	
		b.				RKAP Pr		i Strat	egic iiiic	idtives	de remoi	Traila its	Jabaraia	1103		
		С.				nd Regul		PDP) F	Report							
-	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN	
	of BOC		N/A		√				√			N/A	N/A	N/A	N/A	
-	Attendance List	RA	HW		DR ⁽¹⁾	BW ⁽²⁾		w	HS	FMI	· ·	AF	BSW		MFR	
	of BOD -	√				N/A	-	/	√		/		√		√	
11.	Thu, November 25, 2021	1. Dis	cussion (of the	Final F	Proposal a	and Rat	ificati	on of 20	22 RK	AΡ					
-	Attendance List	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²	
	of BOC -	$\sqrt{}$	N/A	\vee	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	\vee	$\sqrt{}$	N/A	N/A	N/A	N/A	
	Attendance List of BOD	RA	RA HW DR ⁽¹⁾		BW ⁽²⁾	EW H		HS	FM	RV	AF	BSW		MFR		
	OI BOD	$\sqrt{}$	√ √		N/A	N/A √		$\sqrt{}$	V	/	$\sqrt{}$	$\sqrt{}$		$\sqrt{}$		
12.	Thu, November 30, 2021	1. Per	Performance Ytd October		er 2021											
	Attendance List of BOC	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS(1)	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN ⁽²	
_	OI BOC	$\sqrt{}$	N/A		$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	N/A	N/A	N/A	N/A	
	Attendance List of BOD	RA	HW		DR ⁽¹⁾	BW ⁽²⁾	E	W	HS	FMI	RV	AF	BSW		MFR	
	01 600	$\sqrt{}$	$\sqrt{}$		$\sqrt{}$	N/A	-	V	$\sqrt{}$	V	/	$\sqrt{}$	$\sqrt{}$		$\sqrt{}$	
13.	Fri, December 24, 2021	1. Cor	mpany's	Perfo	rmance	e Ytd Nov	ember	2022								
		2. Up	date on (Case	Handlir	ng and M	onitorir	ng of F	PINS							
	Attendance List of BOC	RK ⁽¹⁾	BPSB ⁽²⁾	IS	MRP	AFA ⁽¹⁾	AD(1)	RM	CAS ⁽¹⁾	WI	MWK ⁽¹⁾	AMS ⁽²⁾	BDA ⁽²⁾	IR ⁽²⁾	ANN	
		$\sqrt{}$	N/A	$\sqrt{}$	$\sqrt{}$	√	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$	$\sqrt{}$		N/A	N/A	N/A	N/A	
	Attendance List of BOD	RA	HW		DR ⁽¹⁾	BW ⁽²⁾	E	W	HS	FM	RV	AF	BSW		MFR	
		√	√		$\sqrt{}$	-	-	/	$\sqrt{}$	V	/	$\sqrt{}$	√		$\sqrt{}$	
emark	is:															
RK	Rhenald Kasali	WI	Waw	an Ir	iawan	DR	Dian	Rach	mawan		(1)	Up to N	1ay 28, 20)21		
BPSB	Bambang Permadi Soemantri Brodjonegoro	i MW	K Mars Kisw		Vahyu	BW	Bogi	Witja	ksono		(2)	Since N	1ay 28, 20)21		
IS	Ismail	AMS		Mah lingg	endra a	EW	Edi V	Vitjara	a							
	Marcelino Rumambo Pandin	BDA	N Bond	o Dar	u Adji	HS	Heri	Supria	adi							
MRP																
MRP AFA	Ahmad Fikri Assegaf	IR	Isa rach	mata	ırwata	FMVR	FM \	enusi/	ana R.							
		IR ANN	rach	Neg		FMVR AF		⁄enusi vandi	ana R.							

MFR Muhamad Fajrin Rasyid